

TMS TOOLKIT SERIES:

BUILDING THE BUSINESS CASE



CRAIG JEFFERY,
Founder & Managing Partner
Strategic Treasurer

ERIC REYHLE,
Vice President - Business Development
GTreasury



WHAT.

Identifying major shifts in the technology environment and how treasury can make the case to their organization.



WHEN.

Tuesday, August 20, 2019
11:00 AM – 12:00 PM EST



WHERE.

Live online presentation.
Replays at StrategicTreasurer.com



SPEAKERS.

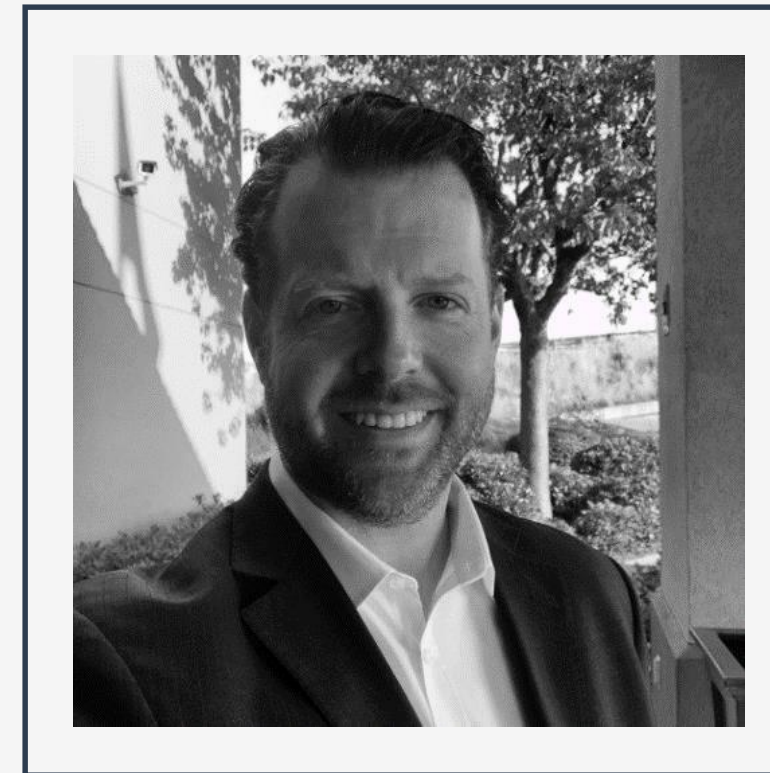
GET TO KNOW YOUR SUBJECT MATTER EXPERTS.



CRAIG JEFFERY, CCM, FLMI

Craig Jeffery formed Strategic Treasurer LLC in 2004 to provide corporate, educational, and government entities direct access to comprehensive and current assistance with their treasury and financial process needs.

His 30+ years of financial and treasury experience as a practitioner and as a consultant have uniquely qualified him to help organizations craft realistic goals and achieve significant benefits quickly.



ERIC REYHLE

Eric Reyhle is Vice President of Business Development at GTreasury and has been welcoming new partners into the GTreasury family since 2012.

Prior to joining GTreasury, Eric had driven enterprise technology sales within financial services for over 15 years, directing sales activities for Financial Market Data Vendors and Enterprise Data Management providers. He is based in Denver and manages the Western region of North America at GTreasury.

TOPICS OF DISCUSSION.

BUILDING THE BUSINESS CASE



TREASURY ENVIRONMENT

- Treasury requirements must be understood in light of the environment
- Simplify the workflow and look for efficiency



COMPETING PRIORITIES

- Laying out the financial and business case as treasury competes for mindshare and money



THE TECH STACK

- Focusing on investing in environments of increasing value, not ongoing obsolescence
- Leveraging a digital backbone



CREDIBLE ROI

- Creating reasonable assumptions and appropriate measure to show the value expected



APPLICATION & WRAP-UP

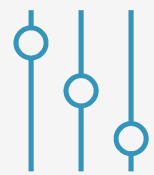
KEY CONSIDERATIONS AND 7 STEPS MOVING FORWARD

CALIBRATE YOUR THINKING.

CHANGES ELEVATE THE LEVEL OF RISK & CREATE OPPORTUNITIES

What is changing and how severe is this change?

What do we need to know in order to properly prioritize our thinking about the environment of change in the context of our treasury technology plans and investments?



**AN ENVIRONMENT OF
DRAMATIC
TECHNOLOGICAL
SHIFTS**



**AN ENVIRONMENT OF
EXPANDED
RESPONSIBILITIES
AND INCREASED RISK**



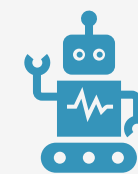
**AN ENVIRONMENT OF
INCREASED
REGULATIONS AND
EXPECTATIONS**

TECHNOLOGICAL SHIFTS.

IDENTIFY & UNDERSTAND THE REASON FOR THEM.



EXPANSION OF COMPUTING POWER



ROBOTIC PROCESS AUTOMATION (RPA), MACHINE LEARNING (ML)



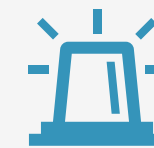
ADOPTION OF CLOUD SERVICES



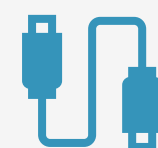
ANALYTICS, BIG DATA & BUSINESS INTELLIGENCE (BI)



EXPLOSION OF DATA



ATTACKS

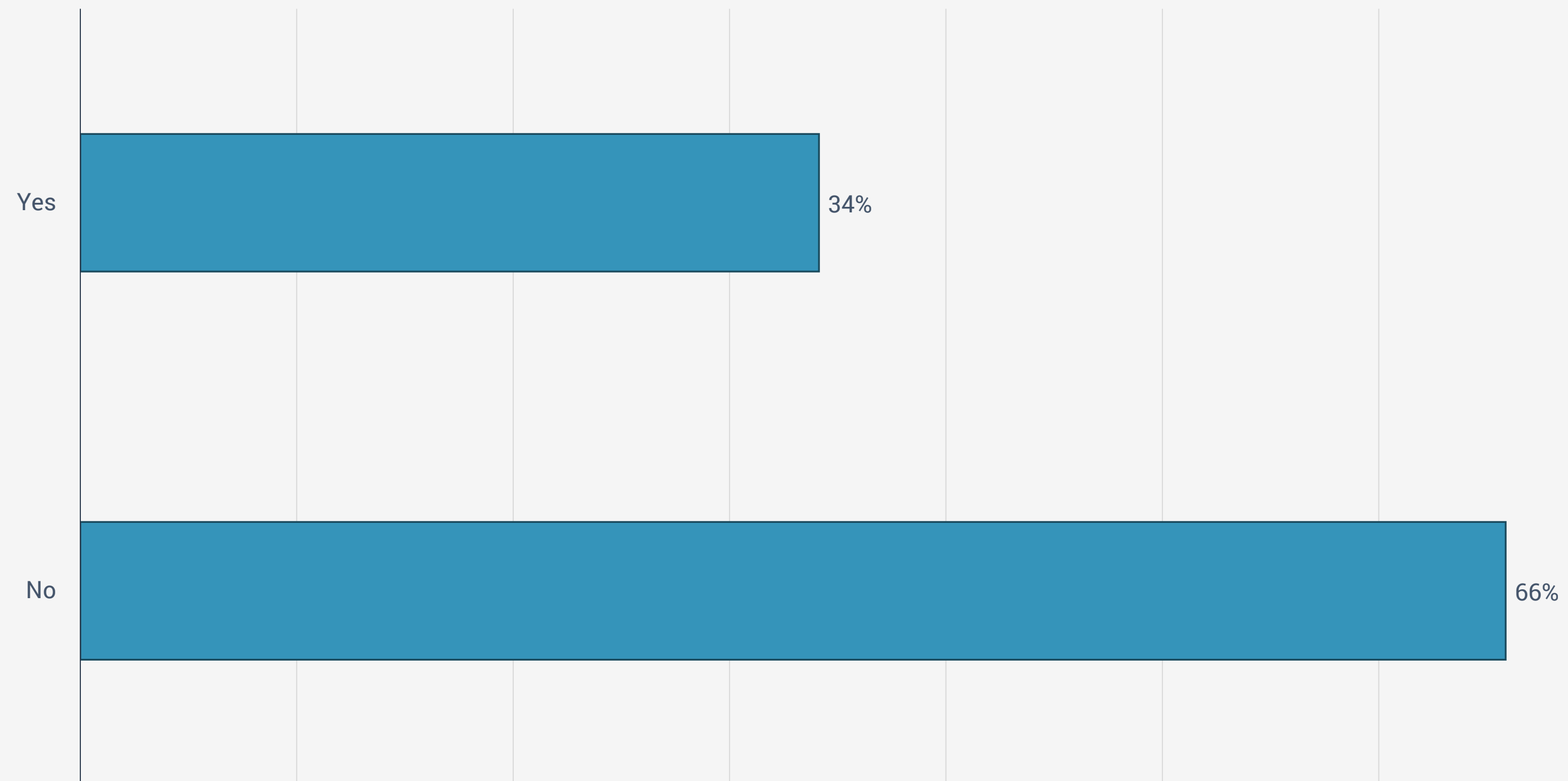


METHODS OF CONNECTING

EXPANDED RESPONSIBILITIES & INCREASED RISK.

OVER 1/3rd of TREASURY GROUPS CAN NOT PERFORM ALL THEIR DUTIES

Corporates: Are there currently any responsibilities you don't have time to perform?



Data Source: 2019 Treasury Perspectives

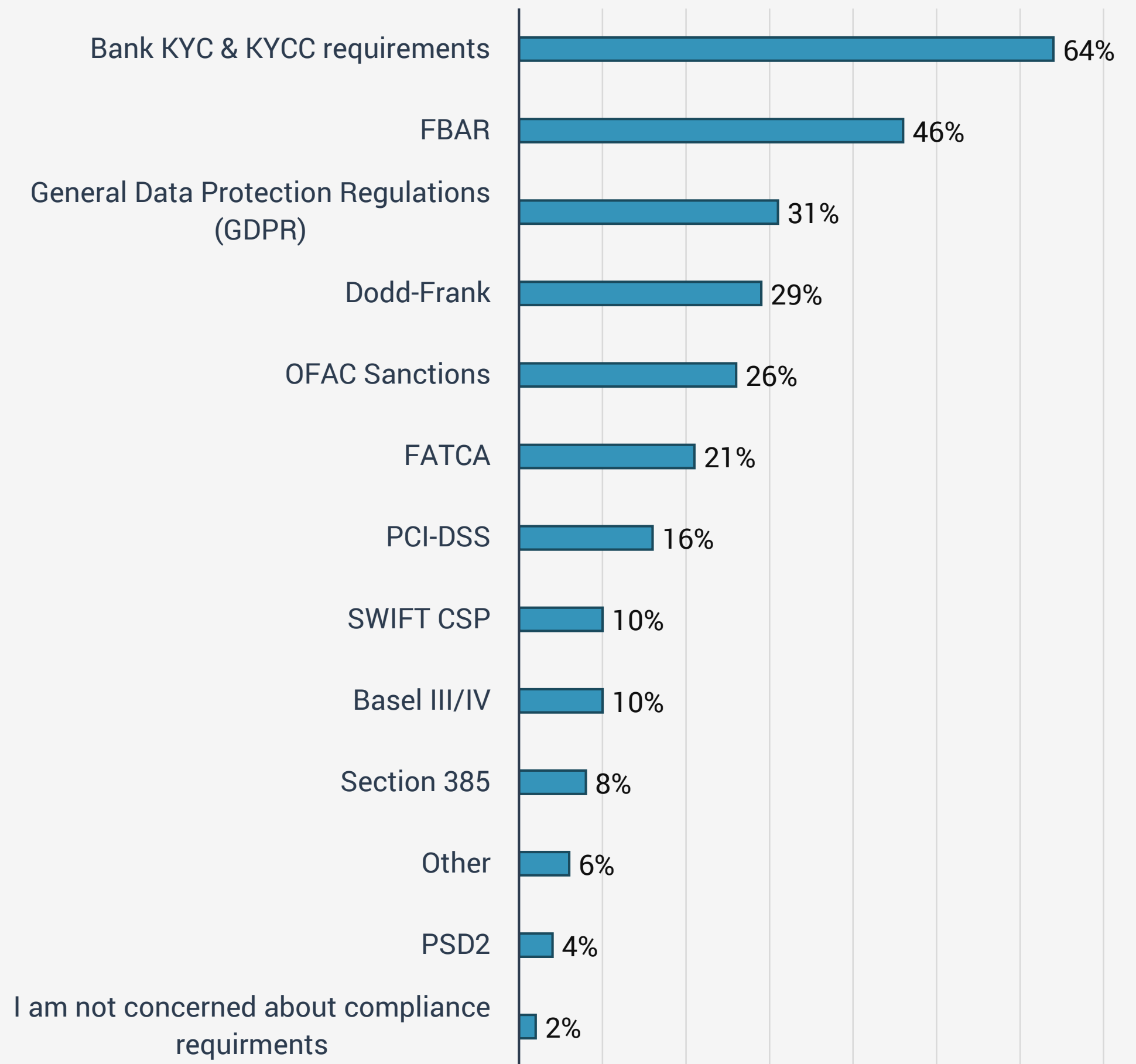
INCREASED REGULATIONS & EXPECTATIONS.

THE LIST IS LONG

The environment has changed dramatically and continues to add responsibilities onto treasury.

Treasury must respond properly. It has to be handled with a clear plan, proper use and balance of technology and outsources so your team is not overly absorbed in the new and growing set of regulations.

Please select the TOP THREE compliance requirements / regulations you are most concerned about.



Data Source: 2018 Treasury Compliance Survey

COMPETING FOR MINDSHARE & MONEY.

A LARGE ROI IS NOT ENOUGH



SOCIALIZING EARLY

- Consider the human and political aspects of funding



BUSINESS CASE COMPONENTS

- Strategic Fit and Impact
 - Financial
 - Hard Dollar
 - Flexible Measurements
 - Soft Savings
 - Tracking/Communicating



ONGOING MESSAGING

- Track record of success
- Letting others know

CONSIDER THE TECHNOLOGY STACK.

OBSOLESCENCE OR APPRECIATING?



ON-PREMISE

The majority of on-premises systems begin to 'depreciate' from an organizational value almost as soon as the contract is signed. Only the most consistently diligent of organizations can reverse this trend.

» Shrinking Use

» Upgrade Neglect



CLOUD

Most cloud systems for finance and treasury are built in such a way that organizational value will increase for the majority of organizations that are remotely attentive.

» Growing Capability

» Continual Upgrades

» Staffing

CREATING A CREDIBLE ROI.

MYTH:

Most ROI calculations is borne out when we see there is no ROI performed on ROI analysis.

REALITY:

To create a credible ROI, reasonable assumptions must be made and appropriate measures must be taken.



HARD DOLLAR MEASURABLE

- Replacing costs
- Capital/cash access
- Different cost structure



FLEXIBLE MEASUREMENTS

- Identifying a portion of the value
- Valuing the arbitrage of activity



SOFT SAVINGS

- Identifying items that are harder to measure
- Recognizing items that resonate but are not financial measurements









TRACKING AND REPORTING

- A rare activity





EFFECTIVE ROI EVALUATIONS

KEY APPROACHES

QUANTITATIVE ROI CONSIDERATIONS

-  System maintenance & hardware costs
-  Connectivity & data transformation costs
-  Data charges & data cleansing charges
-  Staff time savings
-  Capital usage and efficiency gains
-  Reduced fees and charges for transactions

STRATEGIC CONSIDERATIONS

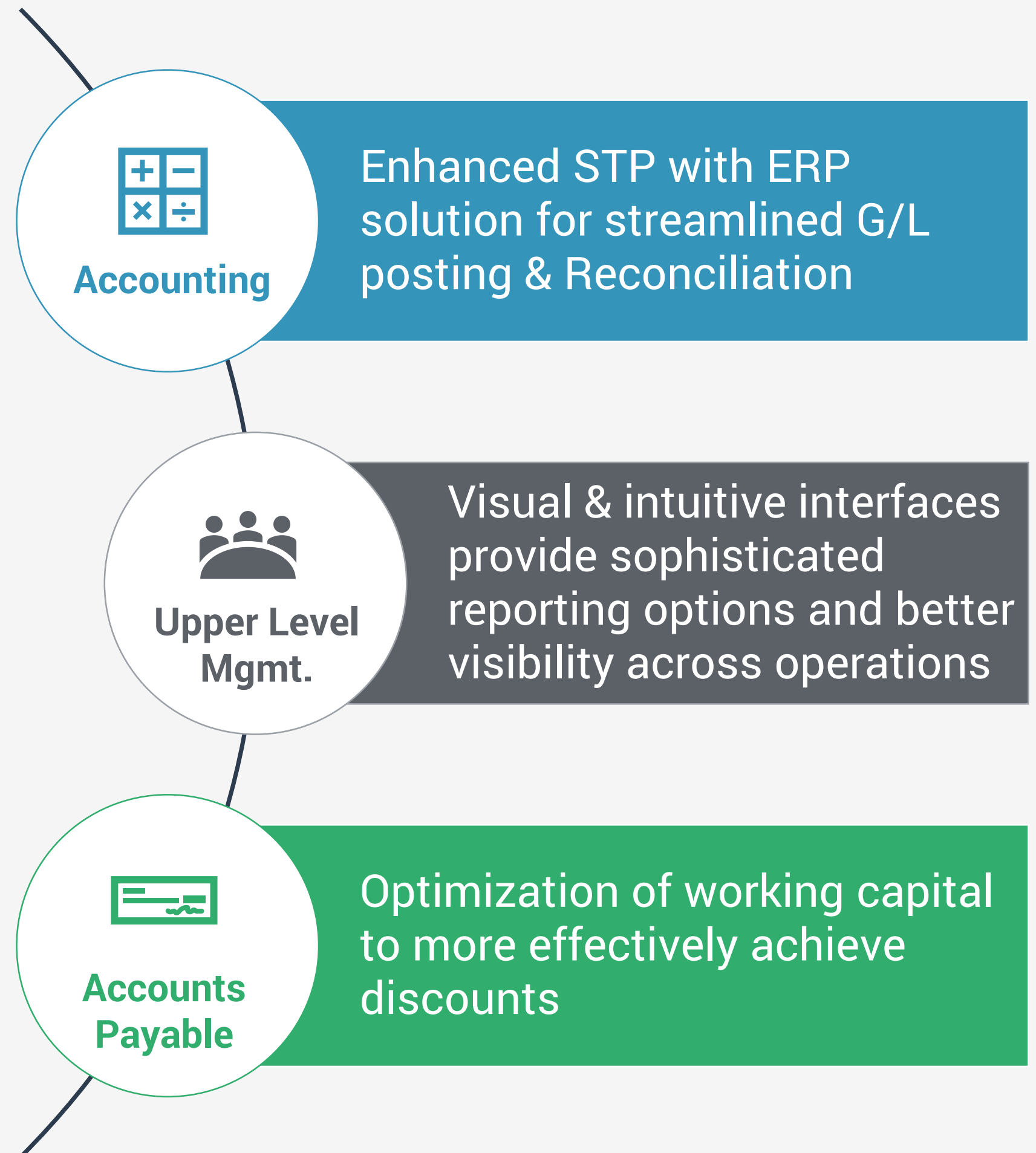
-  Risk management
-  Scalability
-  Visibility
-  Control & security

NOT JUST ABOUT TREASURY.

While it may be easy for treasury to recognize the benefits and advantages of enhanced treasury technology, they are not the only department with a stake in such a project.

Internal Stakeholders:

- Treasury & Finance
- IT
- Accounting & Audit
- Management
- Others



7 STEPS MOVING FORWARD.

WHAT CAN YOU DO NOW?



**LIST THE THINGS
YOU **SHOULD** BE
DOING BUT ARE
NOT.**

- Monitor bank fees
- Short term investing
- Payment approvals
- Short term forecasting



**LIST THE THINGS
YOU **COULD** BE
DOING BUT ARE
NOT.**

- Big picture forecasting



**ASSIGN VALUE
ASSOCIATED
WITH **SHOULD** &
COULD.**

- Unique to each business

7 STEPS MOVING FORWARD.

WHAT CAN YOU DO NOW?



**EVALUATE TIME
SPENT ON TASKS
THAT COULD BE
SAVED BY
ELIMINATION OR
AUTOMATION.**



**INVENTORY
HARD DOLLAR
SAVINGS.**



**DEVELOP A 3-
PART PLAN FOR
SHARING/
SELLING.**

- Overview of technology and what others are doing
- List of the reductions & additions of tasks and value
- Determine a conceptual timeline to share



**OUTLINE THE
MAJOR POINTS
OF YOUR
BUSINESS CASE
AND BE READY.**

LET'S CONNECT.

DON'T LET THE LEARNING END HERE...
CONTACT US WITH ANY FUTURE QUESTIONS.

Thank you for your interest in this presentation and for allowing us to support you in your professional development. Strategic Treasurer and our partners believe in the value of continued education and are committed to providing quality resources that keep you well informed.



STRATEGIC TREASURER

Craig A. Jeffery,
Founder & Managing Partner

✉ craig@strategictreasurer.com

☎ +1 678.466.2222



GTREASURY

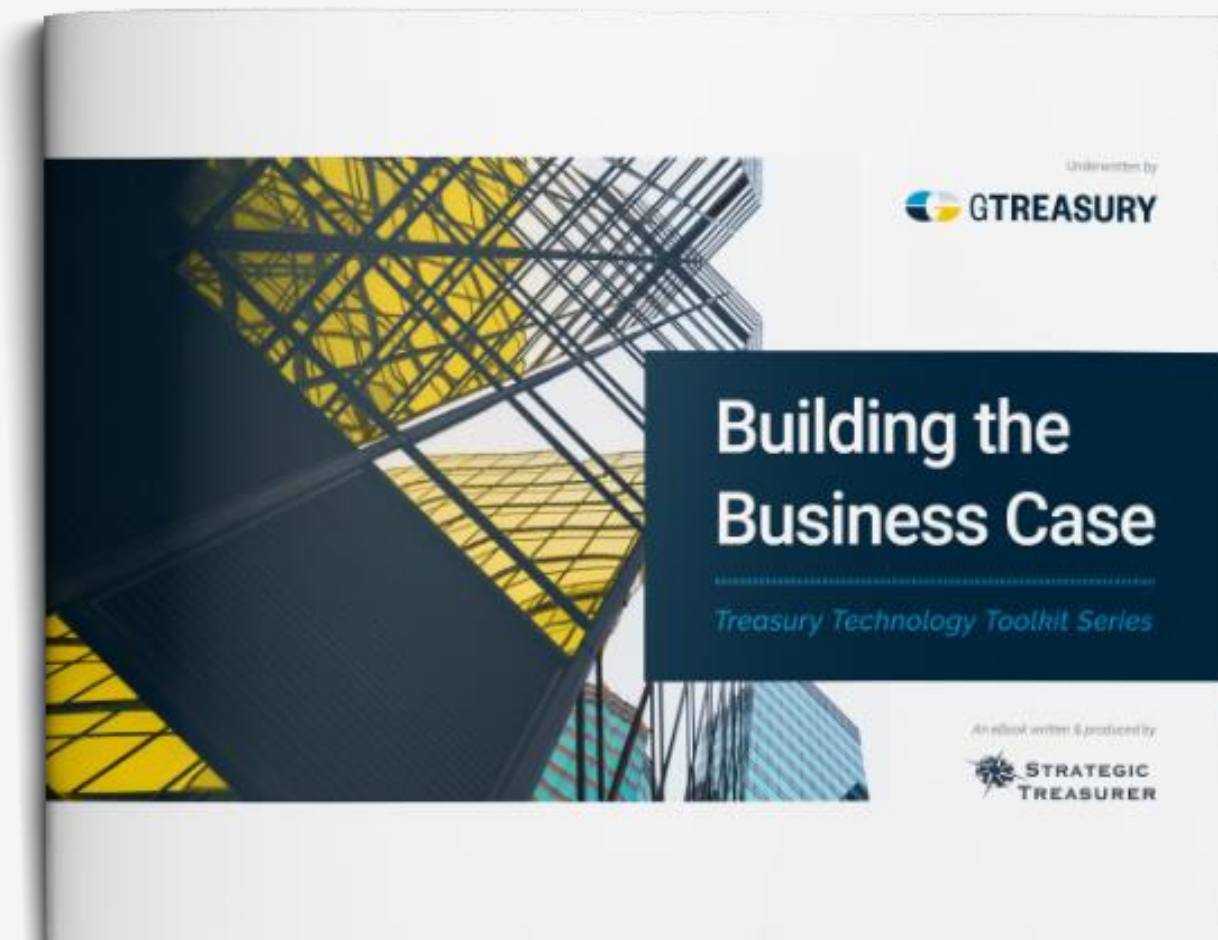
Eric Reyhle,
Vice President - Business Development

✉ ereyhle@gtreasury.com

☎ +1 847.847.3706

WANT MORE INFORMATION?

Reserve your copy of Building the Business Case eBook today!



REQUEST EBOOK